Adopted 27/10/2026 FC/271026/09

Burwell Parish Council

5 Year Plan

2026-2031

Burwell

Burwell is a large and historic village in Cambridgeshire, located on the edge of the Fens, approximately 10 miles northeast of Cambridge and close to Newmarket. Home to around 7,000 residents, it is one of the county's largest villages and benefits from a strong sense of community.

Rich in heritage, Burwell's history spans the Bronze Age, Roman, Saxon and medieval periods. The village is home to the remains of Burwell Castle, a diverse range of historic architecture, and Burwell Museum, which is open from Easter to November and showcases local life through the centuries alongside the village's restored 19th-century windmill.

Today, Burwell successfully balances its historic character with managed growth. The village comprises almost 3,000 households, with a significant new development of 410 homes currently under construction. Residents benefit from a wide range of amenities, including shops, cafés, pubs, a post office, primary school, nursery provision, doctor's surgery, dental practice, sports facilities, and a day centre. An extensive network of clubs, societies and volunteer groups supports community life for all ages.

Surrounded by attractive fenland countryside and local nature reserves such as Pauline's Swamp, Spring Close and nearby Wicken Fen, Burwell offers excellent opportunities for walking, cycling and horse riding, while maintaining strong links to Cambridge, Newmarket and Ely.

Purpose of the Five-Year Plan

This Five-Year Plan provides the Council's strategic framework for decision-making, governance and service delivery. It sets out the Council's priorities and objectives for the next five years, helping to guide budgeting, resource allocation and project delivery.

The Council recognises that local needs, community aspirations and legislative requirements may change over time. As a result, this Plan will be reviewed at least annually to ensure it remains relevant, achievable and responsive to the needs of the parish and the effective management of the Council's assets.

The Council

Burwell Parish Council consists of 17 elected or co-opted councillors and forms the first tier of local government. The next scheduled elections will take place in May 2027.

The Council operates within a statutory framework that includes the Local Government Act 1972, the Localism Act 2011 and the Accounts and Audit Regulations 2015. Since adopting the General Power of Competence in May 2023, the Council has been able to exercise a broader range of powers, enabling it to undertake any activity that an individual may lawfully carry out, provided it is not prohibited by other legislation.

The Council is governed by its Standing Orders and Financial Regulations, both of which are reviewed annually. Full Council meetings are normally held twice each month, on the second and last Tuesday.

Burwell Parish Council is responsible for managing a significant portfolio of community assets on behalf of residents. These include the recreation ground, play areas, sports facilities, open spaces, community buildings, allotments and other public amenities that contribute to the quality of life within the village. The effective maintenance, improvement and sustainable management of these assets is a key priority for the Council and underpins many of the objectives set out within this plan.

Working Groups

Whilst certain decisions, such as setting the annual precept, are reserved to Full Council, many areas of the Council's work are considered in greater detail by its Working Groups. These groups examine specific issues, develop proposals and make recommendations for consideration and decision by Full Council.

Each Working Group operates in accordance with its own approved Terms of Reference and objectives, which are reviewed and adopted by Full Council. Working Groups generally meet on a bi-monthly basis and play a key role in monitoring the delivery of the Five-Year Plan, reporting progress, identifying challenges and recommending actions to Full Council.

The Council has established four Working Groups to support the effective planning and delivery of its objectives. Whilst each group has a distinct area of focus, their work is closely interconnected. This structure enables detailed discussion, project development and effective oversight, whilst ensuring that all formal decisions remain the responsibility of Full Council.

The following four Working Groups have been established:





Finance and General Purposes

Responsibilities

The Finance & General Purposes Working Group supports the effective governance, financial management and administration of the Council. Its key responsibilities include:

- Financial planning, budgeting and monitoring of Council expenditure.
- Human Resources, including oversight of staffing matters and employment policies.
- Councillor induction, training and professional development.
- Development, review and monitoring of Council policies, procedures, Standing Orders and Financial Regulations.
- Health and safety management and compliance.
- Volunteer management and support.
- Information technology, cyber security, and data management.
- Insurance provision and claims management.
- Corporate governance, risk management and business continuity.

Key Projects and Priorities

- Strengthening communications and community engagement, including increasing awareness of Parish Council services, projects and achievements.
- Reviewing employment policies to ensure compliance with current legislation and developing a comprehensive Employee Handbook.
- Reviewing and updating the Council's Asset Register within Civic.ly, including the valuation of significant assets where appropriate.
- Assessing opportunities and implications arising from Local Government Reorganisation, including the potential transfer or acquisition of assets and services.
- Reviewing and centralising risk assessments within BrightSafe to improve accessibility, monitoring and compliance.
- Developing a rolling three to five-year financial plan to support long-term financial sustainability and strategic investment.
- Establishing a knowledge-sharing programme to support councillor development, succession planning and the transfer of specialist skills.
- Developing policies, procedures and risk assessments to support the effective and safe use of volunteers.
- Preparing for the Parish Council elections in May 2027, including public engagement and awareness activities.
- Reviewing the Council's legal responsibilities and governance arrangements in relation to specific assets and partnerships, including Pauline's Swamp and the Day Centre.
- Maintaining and enhancing the Council's approach to governance, risk management and organisational resilience.

This Working Group plays a central role in ensuring that the Council remains financially sustainable, well-governed and equipped to deliver its strategic objectives over the next five years.



Land, Buildings and Facilities

Objectives

- To maintain all Council-owned buildings and facilities to a high standard, ensuring they remain safe, accessible, welcoming and fit for purpose for residents, hirers and community groups.
- To improve the environmental sustainability and energy efficiency of Council-owned properties wherever practical, reducing carbon emissions and operating costs.
- To maintain Council-owned infrastructure and public assets, including bus shelters, benches, signs, trees and other street furniture, to a safe and presentable standard.
- To manage and maintain Council-owned open spaces in a way that balances community use, environmental sustainability and the enhancement of biodiversity.
- To provide and maintain high-quality play facilities that are safe, inclusive, accessible and enjoyable for children and families.
- To manage the cemetery and allotments sensitively and effectively, ensuring they are maintained to an appropriate standard while applying site rules fairly and proportionately.
- To adopt a planned maintenance approach for Council assets, helping to ensure long-term sustainability, value for money and effective financial planning.

Projects

Short Term (Year 1)

- Complete improvements to Westhorpe Play Park
- Improve safety of Exit and Entrance to Gardiner Memorial Hall
- Provide disabled toilet access at the Recreation Ground
- Ensure building maintenance and H&S compliance for Fire risk, Legionella and Asbestos
- Energy Audit (JRR, GMH & Pavilion)
- Redecoration of Mandeville
- Recoration and repairs to Cemetery Chapel
- Review of grass cutting contract

Medium Term (Years 2-3)

- Improvements to Jubilee Green Play Park
- Evaluation of provision of EV charging points
- Improvement of insulation/redecoration for Jubilee Reading Room
- Review bus shelter requirements
- Improve heating and cooling at Mandeville

Long Term (Years 4-5)

- Creation of workshop for property maintenance/storage at rear of Jubilee Reading Rooms
- Review further development of Gardiner Memorial Hall



Community, Safety, Health and Sport

Objectives

Community

- To assess and advise Council on small donation applications from outside organisations
- To work in partnership with other authorities & other organisations to improve services and opportunities for young people, older residents and other groups who may require additional support.
- To represent the interests of the parish on external bodies, partnerships and forums where appropriate.
- To recognise, promote and help preserve Burwell's heritage, culture and historic assets.
- To organise community events and celebrations

Safety

- To engage with residents to understand local traffic and highway issues and to raise concerns with the relevant authorities.
- To work collaboratively with local authorities, Speedwatch, landowners and partner organisations to improve safety for motorists, pedestrians, cyclists, equestrians and other users of the village's roads, footpaths, bridleways and public rights of way.
- To promote initiatives that enhance community safety and encourage responsible use of public spaces.

Health and Wellbeing

- To promote the use and enjoyment of the village's open spaces, recreational facilities and natural environment to support physical and mental wellbeing for residents of all ages.
- To support initiatives that reduce social isolation and encourage active participation in community life.

Sport and Recreation

- To work in partnership with local authorities, sports clubs, the sports centre and other organisations to ensure that sport and recreation opportunities meet the current and future needs of the community.
- To encourage participation in sport, physical activity and healthy lifestyles across all age groups and abilities.

Projects

Short Term (Year 1)

- Review of the working relationship with the Day Centre.
- Sports hub land acquisition and funding proposal.
- Improve the zebra crossing at Pound Hill
- Pressing for the completion of the Burwell/Exning Cycleway
- Change use of phone box on Pound Hill to a community asset
- Application for LHI 2027/2028
- Creation of a youth plan
- Formulate stronger working relationships with Highways officers
- Improve communication of community events
- Remembrance Sunday/Christmas events and Annual Parish meeting

Medium Term (Years 2-3)

- Development of new area of land and toilet at Pauline's Swamp Nature Reserve
- Publication of MVAS and Speedwatch data
- Creation of Local Resilience/ Emergency Plan
- Sports hub development and fund raising
- Creation/support of sporting events
- Identify potential improvements for active travel
- Revisit 20mph

Long Term (Years 4-5)

- Consider Youth Worker
- Improvement of the Wiers and Lode area
- Sports hub development



Climate Change, Biodiversity and Pollution Forum

Objectives:

To lead and oversee the Council's environmental objectives by delivering the Climate Emergency Action Plan and Biodiversity Plan, supporting Burwell Parish Council's commitment to carbon neutrality, enhancing biodiversity, protecting the natural environment, and promoting sustainable practices throughout Burwell.
Burwell Parish Council Climate Change Action Plan
Burwell Parish Council Biodiversity Plan

Responsibilities

- To oversee the implementation, monitoring and review of the Council's Climate Emergency Action Plan and Biodiversity Plan.
- To support the Council's ambition to become carbon neutral by 2030 and identify opportunities to reduce emissions from Council buildings, assets and operations.
- To promote biodiversity across Council-owned land, open spaces and community facilities through habitat enhancement, sympathetic land management and nature recovery projects.
- To protect and enhance Burwell's green infrastructure, including open spaces, trees, hedgerows, waterways, grass verges and wildlife habitats, for the benefit of both residents and nature.
- To support the management and enhancement of key natural assets and County Wildlife Sites within the parish, including Pauline's Swamp, Spring Close and Priory Meadow.
- To work with local groups, environmental organisations, landowners, businesses and public authorities to maximise environmental improvements and biodiversity gains across the parish.
- To encourage sustainable transport initiatives, including improved walking and cycling infrastructure, electric vehicle charging provision and improvements to public transport connectivity.
- To support measures that improve climate resilience and community preparedness for environmental risks, including flooding, drought, storms and pollution incidents.
- To promote waste reduction, repair, reuse and recycling initiatives, and support community projects which reduce environmental impact.
- To encourage residents, community organisations and businesses to adopt environmentally sustainable practices through education, communication and partnership working.

Projects

Short Term (Year 1)

- Respond to local renewable energy projects
- Determine 3-5 year project plan using the climate change action plan and biodiversity plan for guidance
- Start a series of education events
- Contirbution to local nature recovery strategy (LNRS)
- Improve water quality of the Cahlk Stream at the Spring

Medium Term (Years 2-3)

- Information hub on website
- Create pollution plan
- Review Net zero 2030 goal and climate change action plan
- Engage with the Cambridgeshire County Council Nature Recovery Strategy
- Review options and use of pestcides

Long Term (Years 4-5)

- Partnerships with local groups to improve biodiversity, reduce pollution and to respond to climate change initiatives

FUNDING/FINANCES

The Parish Council's primary source of income is the annual precept. Additional income is generated through the hire of community halls and sporting facilities, cemetery fees, allotment rents, and external grant funding for specific projects. The Council has also benefited from receiving Community Infrastructure Levy (CIL) funding from the District Council. This funding, derived from qualifying development within the parish, is intended to help communities address the infrastructure needs arising from growth. The receipt of CIL has enabled the Council to earmark funds towards the planned development of a new Community Sports Hub on Newmarket Road, helping to support the long-term delivery of improved sports and community facilities for residents.

Council expenditure includes the provision, maintenance and management of its assets and services, including parks, open spaces, allotments, community halls, sports facilities, the cemetery, staffing costs, and the delivery of other Parish Council activities. The Council approves its annual budget before determining the level of precept required to meet its financial commitments and objectives.

In setting future precepts, the Council will need to consider the funding requirements of the capital projects identified through its working groups' short, medium and long-term plans. This includes ensuring sufficient resources are available to progress strategic investment priorities such as the Community Sports Hub and other key infrastructure projects. By adopting this document, the Council agrees that these short, medium and long-term priorities will form the basis of the Council's work programme for the five-year period from 2026 to 2031.

The precept for 2024/2025 was £233,250.00 (Band D House rate £93.14)
The precept for 2025/2026 is £257,518.30 (Band D House rate £104.51)
The precept for 2026/2027 is £290,000.00 (Band D House rate £117.15)
The precept for 2027/2-28 will be determined soon.

The following pages provide:

- An overview of earmarked reserves
- CIL received
- A detailed budget for 2025/2026
- A draft summary five year budget[1]

Funds Available

On 30th September 2026 Burwell Parish Council has the following funds available:

Fund Balance	£786,098.73
Less Earmarked Reserves	£391,638.17
General Reserves	£394,460.56

[1] The approach to the five year budget is conservative assuming no increase in income and inflationary costs based on Government forecasts. It also may not cover new projects arising.

Earmarked Reserves as at 30th September 2026

The following funding has earmarked for specific projects.

Earmarked Reserves at 30.9.2026		
20/21 Capital Trees		£1,000.00
Pauline's Swamp		£12,154.43
Recreation Ground/Pavilion Sinking Fund		£32,559.38
Gardiner Memorial Hall Entrance		£20,000.00
25/26 LHI Flash. Speed Signs Bunting Path and Causeway		£8,404.49
CIL Funding		£8,959.91
Newmarket Road Sports Hub CIL Funding		£245,000.00
Climate Change		£2,422.00
Community Garden		£1,921.31
Spring Close Signs		£264.00
Spring Close Chalk Stream Project		£2,000.00
Repair/Swish Café		£2,524.38
Westhorpe Play Area		£596.27
Solar/Storage Donations		£10,000.00
Replacement of Defibrilator Consumables	Agreed 09/06/26	£1,000.00
Jubilee Green Play Area inclusive Play and general improvements		£10,000.00
Building Maintenance Fund		£20,000.00
26/27 LHI Pound Hill Zebra Crossing		£5,000.00
Office and Maintenance Equipment		£7,500.00
CIL Funding Bins/Benches 3/026		£332.00
Balance of Earmarked Reserves		**£391,638.17**

CIL Allocation

Burwell Parish Council receives Community Infrastructure Levy from East Cambridgeshire District Council as a result of housing development in the parish. These funds must be spent within a period of 5 years from when they are received by the Parish Council. Up until 30th September 2026 since the scheme began Burwell Parish Council has received a total of £496,539.22.

The following projects have benefitted from CIL Funding:

LHI School Signs (Work to be carried out in 2026)	£5,000.00
GMH Refurbishment	£152,100.00
Recreation Ground Car Park	£35,000.00
Westhorpe Play Area	£47,979.31
Bins and benches	£2,168.00

The Council currently has £254,291.91 in hand and will be looking to use this towards the cost of the Newmarket Road Sports Hub.

Gardiner Memorial Hall	Receipts 26/27	Payments 26/27	Receipts 27/28	Payments 27/28	Receipts 28/29	Payments 28/29	Receipts 29/30	Payments 29/30	Receipts 30/31	Payments 30/31	Receipts 31/32	Payments 31/32
Heat and Light		£6,500.00		£6,000.00		£6,150.00		£6,273.00		£6,398.46		£6,526.43
Rates		£3,500.00		£3,500.00		£3,587.50		£3,659.25		£3,732.44		£3,807.08
General Maintenance and Servicing		£3,000.00		£3,450.00		£3,536.25		£3,606.98		£3,679.11		£3,752.70
Licensing including Performing Rights		£750.00		£750.00		£768.75		£784.13		£799.81		£815.80
Misc		£250.00						£0.00		£0.00		£0.00
Income from Hirers	£19,000.00		£20,000.00		£20,000.00		£20,000.00		£20,000.00		£20,000.00	
Income from Solar Panels	£200.00		£0.00		£0.00		£0.00		£0.00		£0.00	
SUB TOTAL	**£19,200.00**	**£14,000.00**	**£20,000.00**	**£13,700.00**	**£20,000.00**	**£14,042.50**	**£20,000.00**	**£14,323.35**	**£20,000.00**	**£14,609.82**	**£20,000.00**	**£14,902.01**
Jubilee Reading Room	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Heat and Light		£3,500.00		£3,000.00		£3,075.00		£3,136.50		£3,199.23		£3,263.21
Rates		£900.00		£900.00		£922.50		£940.95		£959.77		£978.96
General Maintenance		£1,000.00		£1,450.00		£1,486.25		£1,515.98		£1,546.29		£1,577.22
Misc		£75.00		£0.00		£0.00		£0.00		£0.00		£0.00
SUB TOTAL		**£5,475.00**		**£5,350.00**		**£5,483.75**		**£5,593.43**		**£5,705.29**		**£5,819.40**
Mandeville Hall	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
General Maintenance inc. Servicing, Contracts etc		£2,000.00		£2,700.00		£2,767.50		£2,822.85		£2,879.31		£2,936.89
Heat and Light		£5,500.00		£5,500.00		£5,637.50		£5,750.25		£5,865.26		£5,982.56
Licenses inc Performing Rights		£1,200.00		£1,500.00		£1,537.50		£1,568.25		£1,599.62		£1,631.61
Rates		£9,000.00		£9,000.00		£9,225.00		£9,409.50		£9,597.69		£9,789.64
Income from Hirers	£24,000.00		£24,000.00		£24,000.00		£24,000.00		£24,000.00		£24,000.00	
SUB TOTAL	**£24,000.00**	**£17,700.00**	**£24,000.00**	**£18,700.00**	**£24,000.00**	**£19,167.50**	**£24,000.00**	**£19,550.85**	**£24,000.00**	**£19,941.87**	**£24,000.00**	**£20,340.70**
Cemetery	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Electricity and Rates		£2,500.00		£2,500.00		£2,562.50		£2,613.75		£2,666.03		£2,719.35
General Maintenance		£1,000.00		£1,200.00		£1,230.00		£1,254.60		£1,279.69		£1,305.29
Cemetery Fees	£10,000.00		£10,000.00		£10,000.00		£10,000.00		£10,000.00		£10,000.00	

SUB TOTAL	**£10,000.00**	**£3,500.00**	**£10,000.00**	**£3,700.00**	**£10,000.00**	**£3,792.50**	**£10,000.00**	**£3,868.35**	**£10,000.00**	**£3,945.72**	**£10,000.00**	**£4,024.63**
The Pavilion	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Electricity		£6,000.00		£5,000.00		£5,125.00		£5,227.50		£5,332.05		£5,438.69
Rates		£500.00		£500.00		£512.50		£522.75		£533.21		£543.87
General Maintenance and Servicing		£2,000.00		£2,000.00		£2,050.00		£2,091.00		£2,132.82		£2,175.48
Sinking Fund		£2,500.00		£4,500.00		£4,500.00		£4,500.00		£4,500.00		£4,590.00
SUB TOTAL		**£11,000.00**		**£12,000.00**		**£12,187.50**		**£12,341.25**		**£12,498.08**		**£12,748.04**
Spring Close	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Grass/Hay Cutting/Trees/Maintenance		£6,000.00		£6,000.00		£6,150.00		£6,273.00		£6,398.46		£6,526.43
SUB TOTAL		**£6,000.00**		**£6,000.00**		**£6,150.00**		**£6,273.00**		**£6,398.46**		**£6,526.43**
Margaret Field	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Grass Cutting and Pitch Maintenance	£3,200.00	£6,500.00	£3,200.00	£6,600.00	£2,134.00	£6,765.00	£1,066.00	£6,900.30	£1,066.00	£7,038.31	£1,066.00	£7,179.07
SUB TOTAL	**£3,200.00**	**£6,500.00**	**£3,200.00**	**£6,600.00**	**£2,134.00**	**£6,765.00**	**£1,066.00**	**£6,900.30**	**£1,066.00**	**£7,038.31**	**£1,066.00**	**£7,179.07**
Jubilee Green	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Misc		**150**		**150**		**153.75**		**156.825**		**159.9615**		**163.16073**
SUB TOTAL		**£150.00**		**£150.00**		**£153.75**		**£156.83**		**£159.96**		**£163.16**
Allotments	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Rates		£1,000.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
Electricity		£500.00		£500.00		£512.50		£522.75		£533.21		£543.87
Maintenance		£1,000.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
Income Lettings	£4,950.00		£4,950.00		£5,000.00		£5,000.00		£5,100.00		£5,100.00	
SUB TOTAL	**£4,950.00**	**£2,500.00**	**£4,950.00**	**£2,500.00**	**£5,000.00**	**£2,562.50**	**£5,000.00**	**£2,613.75**	**£5,100.00**	**£2,666.03**	**£5,100.00**	**£2,719.35**
The Recreation Ground	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Grass Cutting		£7,500.00		£7,500.00		£7,687.50		£7,841.25		£7,998.08		£8,158.04
misc and Maintenance (Non Pitches)		£500.00		£500.00		£512.50		£522.75		£533.21		£543.87
Pitch Maintenance Contract	£8,266.00	£25,000.00	£8,266.00	£25,000.00	£8,000.00	£25,625.00	£7,732.00	£26,137.50	£7,732.00	£26,660.25	£7,732.00	£27,193.46

Income from Hirers	£8,000.00		£11,000.00		£11,000.00		£11,000.00		£11,000.00		£11,000.00	
Tennis Court Maintenance		£2,500.00		£500.00		£512.50		£522.75		£533.21		£543.87
Tennis Court Income	£2,500.00		£2,500.00		£2,500.00		£2,500.00		£2,500.00		£2,500.00	
SUB TOTAL	**£18,766.00**	**£35,500.00**	**£21,766.00**	**£33,500.00**	**£21,500.00**	**£34,337.50**	**£21,232.00**	**£35,024.25**	**£21,232.00**	**£35,724.74**	**£21,232.00**	**£36,439.23**
Pauline's Swamp	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Pauline's Swamp		£1,500.00		£1,500.00		£1,537.50		£1,568.25		£1,599.62		£1,631.61
SUB TOTAL		**£1,500.00**		**£1,500.00**		**£1,537.50**		**£1,568.25**		**£1,599.62**		**£1,631.61**
Priory Meadow and Orchard	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Misc		£100.00		£100.00		£102.50		£104.55		£106.64		£108.77
SUB TOTAL		**£100.00**		**£100.00**		**£102.50**		**£104.55**		**£106.64**		**£108.77**
Lock Up	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Repairs, Renewals		£20.00		£20.00		£20.50		£20.91		£21.33		£21.75
SUB TOTAL		**£20.00**		**£20.00**		**£20.50**		**£20.91**		**£21.33**		**£21.75**
Street Lighting	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Electricity		£840.00		£840.00		£861.00		£878.22		£895.78		£913.70
Church Flood Lights		£500.00		£500.00		£512.50		£522.75		£533.21		£543.87
SUB TOTAL		**£1,340.00**		**£1,340.00**		**£1,373.50**		**£1,400.97**		**£1,428.99**		**£1,457.57**
Public Areas	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Bus Shelters		£250.00		£250.00		£256.25		£261.38		£266.60		£271.93
Street Furniture Maintenance		£1,000.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
Christmas Tree, Lights, Carols around the Tree		£400.00		£400.00		£410.00		£418.20		£426.56		£435.10
Hedge Cutting		£4,000.00		£4,000.00		£4,100.00		£4,182.00		£4,265.64		£4,350.95
Trees		£10,000.00		£8,000.00		£8,200.00		£8,364.00		£8,531.28		£8,701.91
Grass Cutting including verges	£1,903.00	£10,000.00	£1,903.00	£12,000.00	£1,903.00	£12,300.00	£1,903.00	£12,546.00	£1,903.00	£12,796.92	£1,903.00	£13,052.86
SUB TOTAL	**£1,903.00**	**£25,650.00**	**£1,903.00**	**£25,650.00**	**£1,903.00**	**£26,291.25**	**£1,903.00**	**£26,817.08**	**£1,903.00**	**£27,353.42**	**£1,903.00**	**£27,900.48**
Play Equipment	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**

Bark		£500.00		£500.00		£512.50		£522.75		£533.21		£543.87
Maintenance		£2,000.00		£3,000.00		£3,075.00		£3,136.50		£3,199.23		£3,263.21
Skate Park		£2,000.00		£2,000.00		£2,050.00		£2,091.00		£2,132.82		£2,175.48
SUB TOTAL		**£4,500.00**		**£5,500.00**		**£5,637.50**		**£5,750.25**		**£5,865.26**		**£5,982.56**
Administration	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Supplies		£3,000.00		£3,000.00		£3,075.00		£3,136.50		£3,199.23		£3,263.21
Telephone and Internet		£2,000.00		£3,000.00		£3,075.00		£3,136.50		£3,199.23		£3,263.21
Photocopier		£1,000.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
ICT and Software		£4,000.00		£9,500.00		£9,737.50		£9,932.25		£10,130.90		£10,333.51
Insurance Premium		£12,000.00		£11,000.00		£11,275.00		£11,500.50		£11,730.51		£11,965.12
Mileage (Not Handyman)		£1,500.00		£1,650.00		£1,691.25		£1,725.08		£1,759.58		£1,794.77
Audit Fees		£3,000.00		£3,000.00		£3,075.00		£3,136.50		£3,199.23		£3,263.21
CAPALC + Other Memberships		£1,500.00		£2,000.00		£2,050.00		£2,091.00		£2,132.82		£2,175.48
Training Councillors		£1,000.00		£2,000.00		£2,050.00		£2,091.00		£2,132.82		£2,175.48
Lloyd Cards Misc Items		£100.00		£100.00		£102.50		£104.55		£106.64		£108.77
Annual Report		£800.00		£900.00		£922.50		£940.95		£959.77		£978.96
Other Income/Election	£100.00		£100.00	£4,000.00	£100.00	£4,100.00	£100.00	£4,182.00	£100.00	£4,265.64	£100.00	£4,350.95
Other and PR		£1,000.00		£2,000.00		£2,050.00		£2,091.00		£2,132.82		£2,175.48
Maintenance Capital Expenditure		£2,500.00		£2,500.00		£2,562.50		£2,613.75		£2,666.03		£2,719.35
Maintenance General Expendiure inc. mileage		£8,000.00		£8,500.00		£8,712.50		£8,886.75		£9,064.49		£9,245.77
Website		£1,000.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
Contractor Hours		£1,000.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
Staff Training		£1,000.00		£2,000.00		£2,050.00		£2,091.00		£2,132.82		£2,175.48
Asbestos Management				£3,000.00		£3,075.00		£3,136.50		£3,199.23		£3,263.21
Property Valuation				£3,000.00		£3,075.00		£3,136.50		£3,199.23		£3,263.21
SUB TOTAL	**£100.00**	**£44,400.00**	**£100.00**	**£64,150.00**	**£100.00**	**£65,753.75**	**£100.00**	**£67,068.83**	**£100.00**	**£68,410.20**	**£100.00**	**£69,778.41**
Staff	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Facilities Supervisors		£37,000.00		£39,115.52		£40,093.41		£40,895.28		£41,713.18		£42,547.45
Assistant to Clerk		£21,100.00		£22,234.16		£22,790.01		£23,245.81		£23,710.73		£24,184.95

Maintenance Officer		£39,600.00		£41,771.48		£42,815.77		£43,672.08		£44,545.52		£45,436.43
Clerk		£55,100.00		£58,437.12		£59,898.05		£61,096.01		£62,317.93		£63,564.29
Finance Officer		£10,000.00		£10,000.00		£10,250.00		£10,455.00		£10,664.10		£10,877.38
Bank Hours		£1,000.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
Assistant Maintenance Officer				£25,042.16		£25,668.21		£26,181.58		£26,705.21		£27,239.31
SUB TOTAL		**£163,800.00**		**£197,600.44**		**£202,540.45**		**£206,591.26**		**£210,723.09**		**£214,937.55**
Donations	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Donations		£2,500.00		£8,500.00		£8,712.50		£8,886.75		£9,064.49		£9,245.77
SUB TOTAL		**£2,500.00**		**£8,500.00**		**£8,712.50**		**£8,886.75**		**£9,064.49**		£9,245.77
Other	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
General Waste Disposal		£3,600.00		£3,600.00		£3,690.00		£3,763.80		£3,839.08		£3,915.86
SUB TOTAL		**£3,600.00**		**£3,600.00**		**£3,690.00**		**£3,763.80**		**£3,839.08**		**£3,915.86**
Public Toilet	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Public Toilet		£1,500.00		£1,000.00		£1,025.00		£1,045.50		£1,066.41		£1,087.74
SUB TOTAL		**£1,500.00**		**£1,000.00**		**£1,025.00**		**£1,045.50**		**£1,066.41**		**£1,087.74**
Precept	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Precept	£290,000.00		£327,700.00		£368,662.50		£414,745.31		£466,588.48		£524,912.04	
SUB TOTAL	**£290,000.00**		**£327,700.00**		**£368,662.50**		**£414,745.31**		**£466,588.48**		**£524,912.04**	
Maintenance Officers Vehicle	**Receipts 26/27**	**Payments 26/27**	**Receipts 27/28**	**Payments 27/28**	**Receipts 28/29**	**Payments 28/29**	**Receipts 29/30**	**Payments 29/30**	**Receipts 30/31**	**Payments 30/31**	**Receipts 31/32**	**Payments 31/32**
Vehicle		£12,000.00				£3,000.00		£3,000.00		£3,000.00		£3,060.00
Maintenance, Tax, Insurance		£2,000.00		£2,000.00		£2,050.00		£2,091.00		£2,132.82		£2,175.48
Towbar		£1,500.00										
Charging Point		£1,250.00										
SUB TOTAL		**£16,750.00**		**£2,000.00**		**£5,050.00**		**£5,091.00**		**£5,132.82**		**£5,235.48**
PROJECTS												
Current Projects		**£38,300.00**		**£0.00**		**£0.00**		**£0.00**		**£0.00**		**£0.00**
Future Projects						**£18,900.00**	**£0.00**	**£64,000.00**	**£0.00**	**£61,000.00**	**£0.00**	**£47,600.00**
TOTAL	**£338,694.00**	**£406,285.00**	**£413,619.00**	**£413,160.44**	**£453,299.50**	**£445,276.95**	**£497,080.31**	**£467,186.24**	**£549,989.48**	**£472,799.58**	**£608,313.04**	**£499,765.57**